



#### **Business Process Simulation**

Lecture 2a – Conceptual model: main elements

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### **Overview on lecture modules**

#### a) Conceptual model: main elements

- b) Simple queuing system: process and information model
- c) Simple queuing system: transition specifications
- d) How does simulation work?
- e) Petrol station example and manual simulation
- f) Additional examples



#### **Overview of today's lecture**

Recap: Step 1 and step 2 Step 3: Conceptual model Manual simulation



## **Recap Simulation Methodology (7 steps)**

**STEP 1**: Project definition **STEP 2**: Design the simulation study **STEP 3**: Conceptual model **STEP 4**: Executable model and verification **STEP 5**: Validation **STEP 6**: Experiments and output analysis

STEP 6: Conclusion



### **Recap Simulation Methodology**

#### **STEP 1: Project Definition**

- 1.1 Decision frame
- 1.2 Research questions
- 1.3 Scope and level of detail

#### STEP 2: Design the study (black box & assumptions)

- 2.1 Black box representation
- 2.2 Assumptions and givens
- 2.3 Simulation suitable / needed?
- 2.4 Number of models



### **EXAMPLE: The Petrol Station**





The owner of the petrol station has the feeling that some potential clients are leaving the station because there is no place to wait for service



#### **The Petrol Station – STEP 1 Decision Frame**





# The Petrol Station – STEP 2 Black box representation





• (number not served)

**Simulation Methodology (7 steps)** 

**STEP 1**: Project definition

**STEP 2**: Design the simulation study

STEP 3: Conceptual model

**STEP 4**: Executable model and verification

model process, objects, and logic

independent of simulation tool used

Define behaviour of simulation model

Tool independent model

Understandable

Unambiguous



#### Elements

- Process model
- Information model
- Specifications with logical language
  - Initial state
  - Transition specifications
  - Measurement functions

Process model to specify the behavior



Process model to specify the behavior





Process model to specify the behavior Class diagram to specify the information



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Process model to specify the behavior Class diagram to specify the information

Statements in logical language to specify

- Initial state of the system
- Transition specifications
- Measurement functions



#### Logic to specify: initial state



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#### Specifying the initial state

#### Alternative 1

p1:Patient

name = Mike bsn = 100690658 ins = VGZ place=waiting

#### Alternative 2

p1: Patient p1.name = Mike p1.bsn = 100690658 p1.ins = VGZ p1.place = waiting



Logic to specify operations (transitions)



Logic to specify measurement functions



NrServed = served.Length; AverageTPT = Sum(p.throughputtime: p ∈ Served) / NrServed



Process model to specify the behavior Class diagram to specify the information Logic to specify:

- Initial state
- Operations
- Measurement functions









#### **Business Process Simulation**

Lecture 2b – Simple queuing system : process and information model

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Specify behavior





**Classical Petri Net:** 

- Transition fires if token available in each input place
- Tokens are objects
- Type of token specified by type of place
- Arc labels indicate flow of tokens





#### Specify information

- Object classes
- Attributes
- Associations



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<u>c1 : Client</u> ArrivalTime = 0.8 ServiceTime = 1.6 WaitingTime = 0.0	<u>c2 : Client</u> ArrivalTime = 2.6 ServiceTime = 1.4 WaitingTime = 0.0
c3 : Client	c4 : Client
ArrivalTime = 3.1	ArrivalTime = 5.2
Service Time = 2.0 WaitingTime = 0.0	WaitingTime = 0.0

s1 : Server
BusyTime = 0.0
EndTime = 0.0



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#### c1 : Client c2: Client ArrivalTime = 0.8 ArrivalTime = 2.6 ServiceTime = 1.6 ServiceTime = 1.4 WaitingTime = 0.0 WaitingTime = 0.0 c3 : Client c4 : Client ArrivalTime = 3.1 ArrivalTime = 5.2 ServiceTime = 2.0 ServiceTime = 1.1 WaitingTime = 0.0 WaitingTime = 0.0

Simple queueing system

s1 : Server
BusyTime = 0.0
EndTime = 0.0



Some remarks on notation:

Creating objects c1: Client  $\land$  c2: Client  $\land$  c3: Client  $\land$  c4: Client s1: Server Creating links c1.Server = s1 c1  $\in$  s1.Client















#### Constraints



#### Initial state

c1: Client	$\wedge$
c1.Place = NewClient	$\wedge$
c1.ArrivalTime = 0.8	$\wedge$
c1.ServiceTime = 1.6	$\wedge$
c1.WaitingTime = 0.0	$\wedge$
c2: Client	$\wedge$



s1: Server $\land$	
s1.Place = Free	$\wedge$
s1.BusyTime = 0.	0 ^



∧ % now is an instance of a Clock object %

% r is an instance of a random number generator %
% every block is terminated with a ; %







#### **Business Process Simulation**

Lecture 2c – Simple queuing system : transition specifications

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## **Transition specifications**

Pre conditions

- Describes when a transition may fire
- Reference to any object is allowed

Post conditions

• Describes the state of the system after the transition has fired





ArrivePre:  $c \in New Client \land c.ArrivalTime = now.Time$ Post:NewClient :=  $\sim(NewClient) - \{c\}$ Wait :=  $\sim(Wait) \cup \{c\}$ 







#### StartServe Pre $(c \in Wait \land s \in Free \land) c \in Wait.First$ Post $(Wait := \sim(Wait) - \{c\} \land Free := \sim(Free) - \{s\} \land$ Busy := $\sim(Busy) \cup \{\langle c, s \rangle\}$ Busy <- (c,s) c.WaitingTime := now.Time - c.ArrivalTime $\land$ s.EndTime := now.Time + c.ServiceTime $\land$ s.BusyTime := $\sim(s.BusyTime) + c.ServiceTime;$





EndServe Pre (c,s) ← Busy ∧ now.Time = s.EndTime Post Served <- c ∧ Free <- s;





Functions NrServed

= Served.Length;

AverageWait Occupation

- = Sum(c.Waitingtime: c ∈ Served) / NrServed;
- = (s1.BusyTime / now.Time) \* 100%;



## **Pre- and post-condition language**

Some remarks:

- Any expression that is preceded with a ~ is interpreted on the old state (incoming token)
- Any variable that is not mentioned as left operand in a := operation, remains unchanged;
- Random number generator will generate a new random number every time it is evaluated in a post-condition
- Random number generator can not be evaluated in a pre-condition!



#### **Specification language**

Need for a formal (logical) language for specifications to prevent ambiguity in declarations misunderstandings





## **Conceptual model**







#### **Business Process Simulation**

Lecture 2d – How does simulation work?

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## How does simulation work?

(M/M/1 queue)



## How does simulation work?

Simulation clock

Next event technique:

- select and perform the first next event
- move the simulation clock to the time of that event
- compute further next events and put them in the queue

#### **Events and transitions**



Arrive Pre: c.ArrivalTime = now.Time Post:... StartServePre $c \in Wait.First$ Post....

EndServe Pre now.Time = s.EndTime Post ....



Time line describes the events and their order for the simple queueing system





Client c4 Arrival time = 5.2 nt c3 Arrival time = 3.1 Client c2 Arrival time = 2.6 Client c1 Arrival time = 0.8

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- Next arrival event:
  - c1 at time 0.8
  - c2 at time 2.6
  - c3 at time 3.1
  - c4 at time 5.2

- Next server event:
  - -





e

- Next arrival event:
  - c2 at time 2.6
  - c3 at time 3.1
  - c4 at time 5.2

- Next server event:
  - Start c1 at time 0.8



Client c4 Arrival time = 5.2 Int c3 Arrival time = 3.1 Client c2 Arrival time = 2.6 Client c1 Arrival time = 0.8

- Next arrival event:
  - c2 at time 2.6
  - c3 at time 3.1
  - c4 at time 5.2

- Next server event:
  - end c1 at time 2.4 (= 0.8 + 1.6)



time = 0.8

Client c4 Arrival time = 5.2 nt c3 Arrival time = 3.1 Client c2 Arrival time = 2.6 Client c1 Arrival time = 0.8

- Next arrival event:
  - c2 at time 2.6
  - c3 at time 3.1
  - c4 at time 5.2

- Next server event:
  - -





- Next arrival event:
  - c3 at time 3.1
  - c4 at time 5.2

- Next server event:
  - end c2 at time 4.0 (= 2.6 + 1.4)



- Next arrival event:
  - c4 at time 5.2



- Next server event:
  - end c2 at time 4.0 (= 2.6 + 1.4)
  - start c3 at time 4.0
  - end c3 at time 6.0 (= 4.0 + 2.0)



Client c4 Arrival time = 5.2 Arrival time = 3.1 Client c2 Arrival time = 2.6 Client c1 Arrival time = 0.8

- Next arrival event:
  - c4 at time 5.2

- Next server event:
  - start c3 at time 4.0
  - end c3 at time 6.0 (= 4.0 + 2.0)





- Next arrival event:
  - c4 at time 5.2

- Next server event:
  - end c3 at time 6.0 (= 4.0 + 2.0)



- Next arrival event:
  - -



- Next server event:
  - end c3 at time 6.0 (= 4.0 + 2.0)
  - start c4 at time 6.0
  - end c4 at time 7.1 (= 6.0 + 1.1)





- Next arrival event:
  - -

- Next server event:
  - end c4 at time 7.1 (= 6.0 + 1.1)





- Next arrival event:
  - -

- Next server event:
  - -







#### **Business Process Simulation**

Lecture 2e – Petrol station example and manual simulation

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# **Queuing systems in general**

**Properties:** 

- Generating arrivals
- Early departure of clients
- Limited capacity of the queue
- Maximum number of clients
- Several servers
- Several queues
- Queueing discipline (FIFO, SPT, ...)
- Etc.



The owner of the petrol station has the feeling that some potential clients are leaving the station because there is **no place** to wait for service





## The process model







## The process model



• Generating customer arrivals



# The process model



- Generating customer arrivals
- Limited capacity of queue 'Wait'
- Decision to drive on when queue full

## The object model









# The object model





## **Specification of the initial situation**



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-/Length -/First -/Last Queue -Size	Place	
-/First -/Last Queue -Size	-/Lengtl	۱
Queue -Size	-/⊢ırst -/Last	
Queue -Size		
Queue -Size	Ζ	7
-Size	Que	eue
	-Size	

Clock	
-Time : float	

RandomGenerator		
-Seed		
+draw()		
+Uniform(in min , in max)		
+NegExp(in x)		
+Normal(in x, in s)		

<u>c1 : Car</u>	
ArrTimeInPlace	
ArrivalTime = 9	
ServiceTime = 4	
WaitingTime = 0	

p1:Pump	
ArrTimeInPlace	
EndTime	
BusyTime = 0	
/QueueLength	
/First	

wait : Queue
/Length
/First
/Last
Size = 3

now : Clock	r: RandomGenerator
Time : float	Seed = 1


# **Specification of the initial situation**

p1: Pump  $\land$ p1.BusyTime = 0  $\land$ 

c1: Car c1.Place = Coming c1.ArrivalTime = r.NegExpo(4) c1.ServiceTime = r.Uniform(1,6) c1.WaitingTime = 0

Wait: Queue  $\land$ Wait.Size = 3  $\land$ 

```
now: Clock \land now.Time = 0 \land
r: RandomGenerator \land r.Seed = 1
```



# The transition specifications

#### Arrive

Pre:	c.ArrivalTime = now.Time
Post:	Wait <- c $\land$
	Coming <- n $\land$
	n.ArrivalTime := c.ArrivalTime + r.NegExpo(4) </td
	n.ServiceTime := r.Uniform(1,6) <
	n.WaitingTime := 0

#### StartServe

Pre: $c \in Wait.First \land Wait.Length \le Wait.Size;$ Post:Busy <- (c, p) \land<br/>p.EndTime := now.Time + c.ServiceTime  $\land$ <br/>p.BusyTime := ~(p.BusyTime) + c.ServiceTime  $\land$ 

c.WaitTime := now.Time - c.ArrivalTime;



EndServe Pre now.Time = p.EndTime Post Free <- p Served <- c;

#### DriveOn Pre Wait.Length > Wait.Size $\land c \in Wait.Last$ Post Gone <- c;



# **Functions Specifications**



Function

PercUnServed =
 (Gone.Length / (Gone.Length + Served.Length)) \* 100;

AvgWaitTime = Sum(c.WaitTime: c ∈ Served) / Served.Length;



# **Manual simulation**

Replay a small simulation by hand

• e.g. for 10 clients

Generate (inter)arrival times and service times

Note down the state of the system after each simulation step, include:

- marking of places with tokens
- relevant values of variables



# **EXAMPLE: Petrol Station**



# Suppose we know the first 10 cars Interarrrival times, services times according to table:

Car	Inter Arrival	Service time
	time	
c1	9	4
c2	5	5
c3	1	6
c4	2	3
c5	1	2
c6	2	1
с7	1	4
c8	5	2
c9	1	1
c10	2	1





# **Manual simulation**

now.Time	car	Transition	p.EndTime	Wait	c.WaitTime	Busy	Free	Served	Gone
9	c1	arrive		c1			p1		
9	c1	startserve	13		0	(c1, p1)			
13	c1	endserve	13				p1	c1	
14	c2	arrive		c2			p1	c1	
14	c2	startserve	19		0	(c2, p1)		c1	
15	c3	arrive	19	c3		(c2, p1)		c1	
17	c4	arrive	19	c3, c4		(c2, p1)		c1	
18	c5	arrive	19	c3, c4, c5		(c2, p1)		c1	
19	c2	endserve	19	c3, c4, c5			p1	c1, c2	
19	c3	startserve	25	c4, c5	4	(c3, p1)		c1, c2	
20	c6	arrive	25	c4, c5, c6		(c3, p1)		c1, c2	
21	c7	arrive	25	c4, c5, c6		(c3, p1)		c1, c2	c7
25	c3	endserve		c4, c5, c6			p1	c1, c2, c3	c7
25	c4	startserve	28	c5, c6	8	(c4, p1)		c1, c2, c3	c7
26	c8	arrive	28	c5, c6, c8		(c4, p1)		c1, c2, c3	c7
27	c9	arrive	28	c5, c6, c8		(c4, p1)		c1, c2, c3	c7, c9
28	c4	endserve	28	c5, c6, c8			p1	c1, c2, c3, c4	c7, c9
28	c5	startserve	30	c6, c8	10	(c5, p1)		c1, c2, c3, c4	c7, c9
29	c10	arrive	30	c6, c8, c10		(c5, p1)		c1, c2, c3, c4	c7, c9
30	c5	endserve	30	c6, c8, c10			p1	c1, c2, c3, c4, c5	c7, c9
30	c6	startserve	31	c8, c10	10	(c6, p1)		c1, c2, c3, c4, c5	c7, c9
31	c6	endserve	31	c8, c10			p1	c1, c2, c3, c4, c5, c6	c7, c9
31	c8	startserve	33	c10	5	(c8, p1)		c1, c2, c3, c4, c5, c6	c7, c9
33	c8	endserve	33	c10			p1	c1, c2, c3, c4, c5, c6, c8	c7, c9
33	c10	startserve	34		4	(c10, p1)		c1, c2, c3, c4, c5, c6, c8	c7, c9
34	c10	endserve	34				p1	c1, c2, c3, c4, c5, c6, c8, c10	c7, c9

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Length

Sum

# 

# **Manual simulation**

now.Time	car	Transition	p.EndTime	Wait	c.WaitTime	Busy	Free	Served	Gone
9	c1	arrive		c1			p1		
9	c1	startserve	13		0	(c1, p1)			
13	c1	endserve	13				p1	c1	
14	c2	arrive		c2			p1	c1	
14	c2	startserve	19		0	(c2, p1)		c1	
15	c3	arrive	19	c3		(c2, p1)		c1	
17	c4	arrive	19	c3, c4		(c2, p1)		c1	
18	c5	arrive	19	c3, c4, c5		(c2, p1)		c1	
19	c2	endserve	19	c3, c4, c5			p1	c1, c2	
19	c3	startserve	25	c4, c5	4	(c3, p1)		c1, c2	
20	<u></u>	arrive	25	c4, <u>c5, c</u> 6		(c <u>3</u> , p1)		c1, c2	
21	с7	arrive	25	c4, c5, c6		(c3, p1)		c1, c2	с7
25	c3	endserve		c4, c5, c6			p1	c1, c2, c3	c7
25	c4	startserve	28	c5, c6	8	(c4, p1)		c1, c2, c3	c7
26	c8	arrive	28	c5, c6, c8		(c4, p1)		c1, c2, c3	c7
27	c9	arrive	28	c5, c6, c8		(c4, p1)		c1, c2, c3	c7, c9
28	c4	endserve	28	c5, c6, c8			p1	c1, c2, c3, c4	c7, c9
28	c5	startserve	30	c6, c8	10	(c5, p1)		c1, c2, c3, c4	c7, c9
29	c10	arrive	30	c6, c8, c10		(c5, p1)		c1, c2, c3, c4	c7, c9
30	c5	endserve	30	c6, c8, c10			p1	c1, c2, c3, c4, c5	c7, c9
30	c6	startserve	31	c8, c10	10	(c6, p1)		c1, c2, c3, c4, c5	c7, c9
31	c6	endserve	31	c8, c10			p1	c1, c2, c3, c4, c5, c6	c7, c9
31	c8	startserve	33	c10	5	(c8, p1)		c1, c2, c3, c4, c5, c6	c7, c9
33	c8	endserve	33	c10			p1	c1, c2, c3, c4, c5, c6, c8	c7, c9
33	c10	startserve	34		4	(c10, p1)		c1, c2, c3, c4, c5, c6, c8	c7, c9
34	c10	endserve	34				p1	c1, c2, c3, c4, c5, c6, c8, c10	c7, c9

Length

Sum



# **Manual simulation**



Percentage of customers driving on:

PrecUnServed =

(Gone.Length / (Gone.Length + Served.Length) ) \* 100%

2/(8+2) \* 100% = 20%







#### **Business Process Simulation**

Lecture 2f – Additional examples

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# The decision problem



The management team of the harbour wonders what is the impact on the mean expected throughput time of:

closing dock1 to big ships and dock2 to small ships? using a FIFO rule (First In First Out) instead of the SPT (Shortest Process Time) rule?

Can we help the management team to get answers to their questions?









# **Step 1.2: Research Questions**



What is the mean expected throughput time of ships at the harbour?

- In the current case
- if we close dock1 to big ships and dock2 to small ships,
- if we use a FIFO rule instead of the SPT rule
- if we make both adjustments

In which of these scenario's does the average expected throughput time decrease?

# Step 1.3: Scope and level of detail



#### The two docks with

- Start events
- End events
- The ships with
- Arrival events
- Change queue events
- Start service events
- The queues with
- Their queueing discipline (SPT)





dock allocation strategy



# **Step 2.2: Assumptions and Givens**

G1: There are two types of ships: small and big G2: Interarrival times of

- big ships (Expo(5,5)) and
- small ships (Expo(6,7))
- G3: Service times of
- dock 1 (Uniform(3,7)) and
- dock 2 (Uniform(2,8))

A1: Docks operate 24/7A2: No maintenance of docks requiredA3: Only the first ship in the queue (i.e. the one with the shortest processing time, or the first one in the row) may change queues



# **Step 2.3: Is simulation suitable?**



Change of queues can not be modeled in analytical models Approximation with two M/G/1 queues possible:

- Dock 1 only for small ships, dock 2 only for big ships
- FIFO instead of SPT rule

Experimentation is not desirable.



# **Step 2.4: Number of models**





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### **STEP 3: Process model**





# **STEP 3: Information model**







# **STEP 3: Transition specifications**



ArriveSmall			StartDock1			
Pre	s.ArrivalTime = now.Time;	Pre	s.ServiceTime = Min(s $\in$ WaitDock1: s.ServiceTime) %SPT			
Post	WaitDock1 <- s <- s.ServiceTime := r.Uniform(3,7) <->	selectio	on%			
	NewSmall <- n $\land$	Post	ServeDock1 <- (s d) $\land$			
	n.ArrivalTime := now.Time + r.Negexp(5.5);		d.EndTime := now.Time + ~(s.ServiceTime) <pre>^</pre>			
			d.BusyTime := ~(d.BusyTime) + ~(s.ServiceTime) \land			
Arrive	Big		s.WaitingTime := now.Time - ~(s.ArrivalTime) ;			
Pre	s.ArrivalTime = now.Time;					
Post	WaitDock2 <- s $\land$ s.ServiceTime := r.Uniform(2,8) $\land$ NewBig	StartDo	pck2			
<- n ∧		Pre	s.ServiceTime = Min(s $\in$ WaitDock2: s.ServiceTime) %SPT			
	n.ArrivalTime := now.Time + r.Negexp(6.7);	selection	on%			
		Post	ServeDock2 <- (s, d) $\land$			
Move	FoDock1		d.EndTime := now.Time + ~(s.ServiceTime) <pre>^</pre>			
Pre	WaitDock1.Length = 0 $\land$ d1.Place = FreeDock1 $\land$		d.BusyTime := ~(d.BusyTime)+ ~(s.ServiceTime) \land			
WaitD	ock2.Length>0		s.WaitingTime := now.Time - ~(s.ArrivalTime) ;			
	%Dock 1 should empty and ships should be waiting					
	for Dock 2%	EndDo	ck1			
Post	WaitDock1 <- s <	Pre	now.Time = d.EndTime			
	s.ServiceTime := r.Uniform(2,8) * 1.5	Post	Served <- t $\land$			
			s.ThroughputTime := now.Time - ~(s.ArrivalTime) 🔨			
Move	FoDock2		FreeDock1 <- d;			
Pre	WaitDock2.Length = $0 \land d2.Place =$ FreeDock2 $\land$					
WaitDock1.Length>0			ck2			
	%Dock 2 should empty and ships should be waiting	Pre	now.Time = d.EndTime			
	for Dock 1%	Post	Served <- t $\land$			
Post	WaitDock2 <- s <		s.ThroughputTime := now.Time - ~(s.ArrivalTime) 🔨			
	s.ServiceTime := r.Uniform(3, 7)*2		FreeDock2 <- d;			



# **STEP 3: Init & function specifications**



#### Init

s1: Ship  $\land$  s1.Place = NewSmall  $\land$  s1.ArrivalTime = 0  $\land$  s1.Size = small  $\land$  s2: Ship  $\land$  s2.Place = NewBig  $\land$  s2.ArrivalTime = 0  $\land$  s2.Size = big  $\land$  d1: Dock  $\land$  d1.Place = FreeDock1  $\land$  d1.BusyTime = 0  $\land$  d2: Dock  $\land$  d2.Place = FreeDock2  $\land$  d2.BusyTime = 0  $\land$  r: RandomGenerator  $\land$  now: Clock;

Functions MeanTPT = Sum(s.ThroughputTime: s ∈ Served) / Served.Length;



# C Int

# **EXAMPLE: closed system**

#### M/M/1 with maximum of 100 customers





## **EXAMPLE: closed system**





# **Summary of today's lecture**

#### STEP 3: Conceptual model

- Process model (classical petri net)
- Information model (UML diagram)
- Specifications (initial situation, transitions, measurement functions)

Examples of modeling patterns and design decisions

- Generating clients
- Maximum queue length + early departure of customers
- Switching queues
- Queue discipline (FIFO/SPT)

Manual simulation

